

SERVICES AND PROCESS





We know how to help bring the pieces of your world together.

At Align Financial we're passionate about building long-term relationships with clients to help stand with you as you turn the pages of your unique financial story. We take great pride in this connection, and the level of uncompromising integrity our clients have come to know us for. With almost two decades of experience helping people make decisions about their money and their life, we bring a depth of experience cultivated from being fully engaged in the many chapters of each client's life. The trust and respect forged is what allows us to challenge our clients as they consider the many difficult decisions needed to help achieve financial freedom. We walk proudly beside them through these critical events.

How We Are Compensated

We are compensated by advisory fees our clients pay, which are based on a percentage of the assets we manage. Some people occasionally ask us about hourly, or flat fee financial planning, but this is not something we currently offer.

Why don't we do this? We feel the real value in our relationship is how we work together over the years. Getting to know our clients and understanding their priorities and their values allows us to help them make better financial decisions. The value of those decisions doesn't always materialize unless that partnership is in place. That takes time. With that time comes the sense of confidence that our clients have developed by having an trusted partner and advocate in their corner.

So while we could charge potential clients thousands of dollars to create an elaborate 40 point plan and send you on your way to implement it yourself, as Dwight Eisenhauer said "Plans are useless, but planning is indispensable." We've discovered our expertise and value really lies in the work we do together over long term relationships. However, there are a many talented CERTIFIED FINANCIAL PLANNERTM Practitioners that do offer hourly and flat fee financial plans, feel free to find one at www.letsmakeaplan.org.

In a fee-based account, clients pay a quarterly fee, based on the level of assets in the account, for the services of a financial advisor as part of an advisory relationship. In deciding to pay a fee rather than commissions, clients should understand that the fee may be higher than a commission alternative during periods of lower trading. Advisory fees are in addition to the internal expenses charged by mutual funds and other investment company securities. To the extent that clients intend to hold these securities, the internal expenses should be included when evaluating the costs of a fee-based account. Clients should periodically re-evaluate whether the use of an asset-based fee continues to be appropriate in servicing their needs. These additional considerations, as well as the fee schedule, are listed more fully in the Client Agreement and the firm's Wrap Fee Program Brochure & Brochure Supplement for Ambassador or the firm's Form ADV Part 2A & Brochure Supplement for Passport.

Included Services

Sharing in your journey is what drives us to provide the highest quality service. We want the best for you, and are passionate about providing results that help set you on course for a life of financial confidence.

Communication and trust is at the heart of everything we do. We are passionate about developing long-term relationships, standing beside you through the many changes that life inevitably holds for us all. We understand you and your needs because we share many of them, too. From financial priorities like retirement, or educating our kids, to other goals like career aspirations and creating a sense of community at home and at work, we view everything from a place of unity and understanding.



Financial Planning and Priority Setting

This is where we identify what matters most to you. What are you trying to accomplish? What keeps you up at night? And of course – what's top of mind?



Retirement and Life Planning

We help you understand your lifestyle today, and how that might translate into retirement given your current level of savings, spending and income.



Employer Benefit and Retirement Plan Reviews

We review external accounts, offer advice on employee or executive benefit packages and retirement accounts, and serve as a sounding board for contract negotiations.



Tax and Estate Planning

While we don't complete these services, we work with you and your other professionals to understand your tax return and estate plan and how life changes might impact those.



Investment Analysis, Strategy and Implementation

We developed a simple but sophisticated and disciplined approach to investing, and purposely guide your through it so you can easily understand what's happening.



Financial Organization and Security

We provide a secure client portal for all your accounts, secure digital file storage, and best practices on file organization to help you protect youself from identity theft.



Cash Flow Analysis and Budget Support

We use a unique method to help you ensure that your money is successfully aligned with your life and your priorities, both for the present and the future.



Risk Management

There are many ways to mitigate risks like illness or loss of work, but no matter what you decide to do, we make sure you understand how they affect your financial situation.



Real Estate Planning

We help ensure purchases are viewed within the context of your goals, while also offering clarity and perspective during what can be a very fraught experience.





INTRO CALL WITH TANYA

We start with a 15-minute call to learn more about each other and get a general idea of where you're at today, and what's on your mind. We'll share a little about our process too, and each decide if we're a good fit.



DISCOVERY MEETING

If we've both decided we're a good fit, this is our first in-office meeting. We'll get a clearer picture of your current financial situation, and dig into the questions that brought you to us in the first place.





A QUICK CALL WITH COOPER

After vou've decided vou're ready to get started we'll schedule a quick call to review all the information that has been gathered. This helps us get the paperwork prepared to get things off on the right foot.



So you've decided you want to work with us.
Whats next?



STRATEGY MEETING

At this final onboarding meeting we cover what the future looks like for you. We review any pending action items, our investment philosophy. your accounts, your online access,



BEGIN ONGOING SERVICE

Finally, after completing the onboarding process we'll begin our regular review process, where we'll meet one to two times annually. We're grateful to welcome you to our Align Financial community!



OBSERVATIONS MEETING

Here we give you some ideas to

consider and some observations

about your current situation and

vour plans for the future. This is also

where you'll have the full picture of

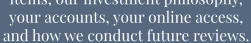
how we will work together.

PAPERWORK MEETING

During this meeting, we will cover all of the steps in order to open your accounts, transfer your assets and ensure you fully understand what to expect from your partnership with Align Financial.













Key Principles:

- Create a flexible plan
- Serve as a reliable advocate
- Remain accountable
- Proactively communicate
- Build long-term relationships

We approach your finances in the same way that we approach our own: thoughtfully and holistically. Through getting to know you and forming a clear understanding of your unique story, we are able to connect your money with your life in a way that fosters confidence.

With almost twenty years spent refining our approach, we have a depth of experience cultivated through being a part our client's many complex life transitions in life – like major job changes, launching kids into adulthood, unexpected loss, understanding their investments and so much more. These are just some of the ways we partner with them as they chart their own course.

Learning from our clients is a result of listening, paying attention, and meeting with you regularly. By listening and working to understand your underlying motives, hopes, and concerns, we can help you with your financial decision-making more effectively. This is what real financial planning is all about. It's important to pay attention to things other than just money and investments, as they can often influence major financial decisions in more ways than one might expect.

We see each personal situation like a puzzle, and you can't put a puzzle together without looking at the picture first. Our job is to help you put that picture in focus. It doesn't always happen right away, but over time the picture becomes clearer, and the pieces fall right into place seamlessly. This is when your money is aligned with your life.

What to expect when meeting with us...



UNRAVELLING YOUR STORY 1-2 MEETINGS

We utilize our initial meetings to help unravel all the different elements of your story so we can understand your money, and your life. What are your core values and beliefs? Who or what are the most important people, places, things? What do you worry about? What are you looking forward to? We take a thorough financial inventory of everything you own, what you owe and your current and future income. Then we use all of this information to start plotting out your next chapter in alignment with your unique needs.



PUTTING YOUR PLAN INTO ACTION ONGOING

This is where implementation happens, as we get your financial inventory organized. Getting your financial house in order and keeping it that way takes time and expertise, so we do the bulk of the heavy lifting for you. We insist on being accountable and organized – so we keep an ongoing list of action items – recognizing they will be done over time as they move to the top of your priority list. We don't want to overwhelm you, so we take things one project at a time to ensure we're partnering to make good decisions for the present, and future.



REIMAGINING THE POSSIBILITIES 1-2 MEETINGS

This is where education and plan development come in. We explain where you're at today, and how that connects to the plans we identified in our initial discussions. We explain your options and evaluate the tradeoffs of various decisions. Then we agree on a way forward, knowing that the decisions we're making now are never permanent. Through all complex transitions, we encourage you to remain open to change. It's important to create a flexible plan that keeps you in the driver's seat. This is a key principle in our planning process.



TEAM WORK MAKES THE DREAM WORK 1-2 TIMES PER YEAR MINIMUM

After the design and implementation of your plan is complete, we'll continue to meet 1–2 times per year. We expect you to keep us updated on any life changes relevant to your plan, and we of course do the same. We also realize that planning is an ongoing process with surprises along the way. So while we know a conversation about downsizing may not happen right away, it definitely impacts other decisions we might make. We consider future possibilities to keep potential plans in the forefront as we evaluate various planning decisions today.



Management

Key Principles:

- Transparency
- Evidence based
- Reasonable costs
- Disciplined
- Diversification

We believe investments don't have to be complicated. As such, we've developed a simple, but sophisticated and disciplined approach to managing our clients' investments. We have created an evidence-based approach to all the steps in the investment management process; believing that discipline, diversification and low/reasonable costs are the key investment principles needed to create long term wealth.

After years of watching stock brokers sell their clients investments that don't align with their actual financial priorities; we created a personalized four step investment management process that is objective, and evidence based and simply put - it just makes sense.

We only buy investments we can understand. We use time-tested, trustworthy managers that have proven to be good stewards of capital, and who actually own the portfolios they are managing. We also look for firms who put the right incentives in place for their Portfolio Managers, so they can focus on long term results and aren't incented to take unnecessary risks for potential short term reward.

People who are clear about their priorities, usually have more money. A plan is the key. We make sure the money we're investing has a meaningful job to do and role to play in your life. This allows you to sit patiently during difficult times when the news would have you think that there's a "better way," when in fact, real wealth is created over many strategic, but simple decisions over long periods of time. It's simple, but not easy.

How we manage your investments...



Chapter Two

UNDERSTANDING RISK

This is where we start. Every individual has a different relationship with and understanding of risk. How much risk do you need to take in order to achieve your goals? And what keeps you up at night? We value transparency and trust, so at this point you can expect to have a real conversation with us about your experience with and attitudes about money and investments. Rather than a one size fits all plan, we spend time listening to your unique story, and then helping you understand your perception and the reality of the risks in your financial life.



MANAGER SELECTION

We create a portfolio of time-tested, trustworthy managers proven to be good stewards of capital. We choose both active and passive portfolio managers that invest in their own funds and focus on controlling costs. We look for firms who put the right incentives in place for portfolio managers, so they can focus on long-term results without taking unnecessary risks for potential short-term reward. By partnering with Raymond James and Morningstar, we filter the thousands of options, creating a select list of trusted investment managers.

ALIGNING YOUR PORTFOLIO

What is the purpose of your funds? What job do they need to do and when? By creating a personal investment policy statement, we structure a portfolio aligned with your long-term plans rather than unreliable, short term stock market activity. Once in place, we use a strategic allocation informed by firms like Morningstar, Vanguard and Raymond James. This is reviewed and updated annually to account for changes in long-term assumptions like inflation, interest rates and economic growth; and the impact they might have on risk and expected return.



MONITOR AND REBALANCE

A good plan is like a GPS: it tells us when we're off course.

And as an investment portfolio grows, certain assets might grow faster than others and can begin to increase the risk of the portfolio. Rebalancing your account sells from the assets that have grown faster and buys those that are cheaper. But how often is enough? According to Vanguard's research, more activity in your account won't result in better risk adjusted returns, and often results in higher taxes. That's why we rebalance all portfolios every year, favoring discipline over frequent trading.



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My mission in everything I do is always to bring my best self to the people, families and organizations I serve; I never want to lose sight of what my clients have come to expect of me and my practice.

I am, and will always remain, fiercely independent in my advocacy for my clients and my profession. My objective first and foremost is to make a positive difference, and I see each day as a new opportunity to enhance the lives of those I serve.

This intrinsic feel for what's important in business and life in general helps to fuel my drive for the work I do both here at Align Financial, and beyond.

If you're ready to get on your way to connecting your money with your life and want to see if we're a good fit, schedule your complimentary 30-minute Intro Call today!

Your Intro Call includes:

- Background about Tanya Nichols, our practice and who we best serve
- A quick assessment of where you're at today
- A conversation about what's top of mind for you and what made you get in touch
- A few ideas and action steps you can take to move forward towards your priorities

PLEASE NOTE: While we would love to help everyone, we have very intentionally limited the number of clients we serve so that each client gets the personalized attention they need. If you feel you are not a good fit for us, we suggest that you visit www.letsmakeaplan.com to find a CERTIFIED FINANCIAL PLANNER™ near you.



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